

**OAKES ENHANCEMENT, INC.
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2020**

Note 1 – Gaming Income (Net of Expenses)

Gaming income	\$ 165,365
Supplies	(40,595)
Wages	(30,801)
Gaming and wagering tax	(15,127)
Rent	(7,900)
Payroll taxes	(2,011)
Insurance	(1,789)
Depreciation – gaming equipment	(1,041)
Licenses	<u>(165)</u>
Net gaming income	\$ <u>65,936</u>

Note 2 – BUMP Project Expenses

Shadow Lanes	\$ 5,000
Tornado Stop	5,000
Back to Health	<u>4,245</u>
Total BUMP project expenses	\$ <u>14,245</u>

Note 3 – Gaming Charitable Contributions

Oakes Public School – turf project	\$ 10,000
Dickey Sargent Irrigation – program support	10,000
Tiny Tornadoes – BUMP program	5,000
Oakes Park Board – swimming pool	4,325
Tiny Tornadoes – Covid-19 relief	2,500
American Legion – Covid-19 relief	2,000
Oakes Public School – distance learning scholarships	1,500
American Legion – fireworks	1,000
NDSU Extension – 4-H	500
City of Oakes – water assistance	348
Friends of Fine Arts and Academics – school programs	<u>100</u>
Total gaming charitable contributions	\$ <u>37,273</u>

OAKES ENHANCEMENT, INC.

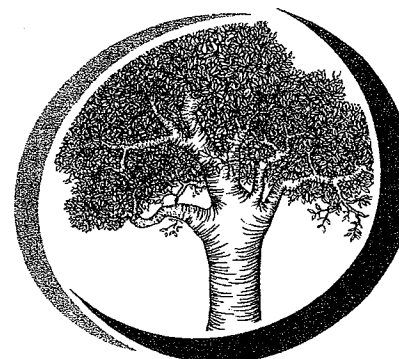
**Annual Meeting
Thursday, February 11, 2021**

Mission Statement

Oakes Enhancement Inc. shall create an environment that stimulates commercial, industrial, and residential growth and development while enhancing the quality of life in the greater Oakes, ND trade area.

Vision Statement

To become the economic and cultural hub for Southeast North Dakota.



Officers, Directors and Employees

Art Conklin – President	Matt Hill – Vice President
John Zetocha – Treasurer	Gary Schnell – Director
Rebecca Thompson – Director	Daniel Spellerberg – Director
Jeff Forward – Director	Alison Peterson – Director

Audrey O'Brien – Secretary
Pamela Waldner – Gaming Manager
Lacey Roberts – Gaming Assistant
Monty Zimmer – Mayor of Oakes
Zasha Johnson – City Auditor, Advisory

OAKES ENHANCEMENT, INC.
STATEMENT OF ASSETS, LIABILITIES AND NET ASSETS
DECEMBER 31, 2020

ASSETS

Cash and Investments	
OEI general checking	\$ 93,342
Gaming charitable trust checking	91,528
Gaming general expense checking	<u>56,487</u>
Total checking accounts	\$ 241,357
Savings accounts	74,296
Certificates of deposit (Pledged CD \$55,469)	<u>276,885</u>
Total cash	592,538
Employee retention credit receivable	1,016
Notes Receivable	
(Oakes Housing Authority, Prairie Printing, Tiny Tornados, Baglady Construction)	136,511
Property and Equipment	
City Hall building	126,781
Gaming equipment	16,528
Land – OFD	15,718
Gym equipment - leased	9,119
Office equipment	1,010
Less accumulated depreciation	<u>(13,004)</u>
Net property and equipment	<u>156,152</u>
TOTAL ASSETS	<u>\$ 886,217</u>

LIABILITIES AND NET ASSETS

Liabilities	
Accrued payroll and gaming taxes payable	\$ 4,785
Contingent liability – pledged note receivable	55,469
Contingent Pace loan buydown liabilities:	
Kustom Machine – exp 2022 (2020 amount paid \$1,704)	1,445
Harris Machine Co. – exp 2021 (2020 amount paid \$3,532)	2,600
Great Frontier Meats – exp 2025 (2020 amount paid \$1,202)	2,943
Tiny Tornados – exp 2035 (2020 amount paid \$4,000)	3,872
General Irrigation - exp 2022 (2020 amount paid \$3,573)	4,784
Gabrielle's Better Half – exp 2033 (2020 amount paid \$808)	5,819
Shadow Lanes – exp 2038 (2020 amount paid \$1,281)	<u>13,775</u>
Total contingent Pace loan buydown liabilities	<u>35,238</u>
Total liabilities	95,492
Net Assets	<u>790,725</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 886,217</u>

OAKES ENHANCEMENT, INC.
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN NET ASSETS
YEAR ENDED DECEMBER 31, 2020

REVENUES

Sales tax revenue	\$ 98,628
Gaming income (net of expenses) – note 1	65,936
Interest income	4,056
Project income – industrial park rental income	1,950
Project income – city hall income	1,600
Employee retention credit income	1,016
Project income – 510 main rental income	<u>800</u>
Total Revenues	\$ 173,986

EXPENDITURES

Project Expenses	
Covid-19 grant funding – support area businesses	\$ 47,000
Buck Cotter DDS – purchase business	35,000
BUMP – note 2	14,245
Moving Mountains – grant	10,000
Baglady Construction – grant	7,500
510 Main building – utilities, insurance & real estate tax	6,646
Harris Machine Company – upfront pace loan buydown	5,226
City Hall building – insurance & real estate tax	2,710
Railroad land – OFD – real estate tax	689
Industrial Park – real estate tax	<u>453</u>
Total Project Expenses	\$129,469
Gaming contributions from Charitable Trust account – note 3	37,273
Economic development director contract with chamber	6,959
Professional fees	2,667
Insurance	1,670
Bad debt expense – Dean Wiek	1,406
Advertising, tourism, and website maintenance	1,299
Meeting expenses	295
Office expenses	215
Depreciation of office equipment	101
Dues and subscriptions	<u>60</u>
Total Expenditures	(181,414)
Excess Expenditures Over Revenues	(7,428)
Net Assets – January 1, 2020	<u>798,153</u>
Net Assets – December 31, 2020	<u>\$ 790,725</u>

**OAKES ENHANCEMENT, INC.
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2021**

Note 1 - Gaming Income (Net of Expenses)

Gaming income	\$ 245,409
Supplies	(73,208)
Wages	(32,057)
Gaming and wagering tax	(27,224)
Rent	(9,225)
Payroll taxes	(2,568)
Insurance	(2,179)
Depreciation - gaming equipment	(1,042)
Licenses	<u>(150)</u>
Net gaming income	\$ <u>97,756</u>

Note 2 - Gaming Charitable Contributions

City of Oakes - emergency sirens	\$ 41,000
Oakes Area Chamber of Commerce - Irrigation Days	10,000
Tiny Tornadoes - roof repair	7,500
Oakes Park Board - swimming pool	4,225
Growing Small Towns - media presentation	2,300
Southeast Region Career & Technology - blind students project	2,000
Oakes Public Schhol - Missoula Children's Theater	1,800
Oakes Public School - Humanities class scholarships	1,500
American Legion - fireworks	1,000
City of Oakes - water assistance	696
City of Oakes - community center tables	578
Dickey County Fair - support	500
Oakes Public School - event sponsorship	500
Oakes Public School - Art Conklin tree memorial	200
Dickey County Relay for Life - support	100
Friends of Fine Arts and Academics - school programs	<u>100</u>
Total gaming charitable contributions	\$ <u>73,999</u>

OAKES ENHANCEMENT, INC.

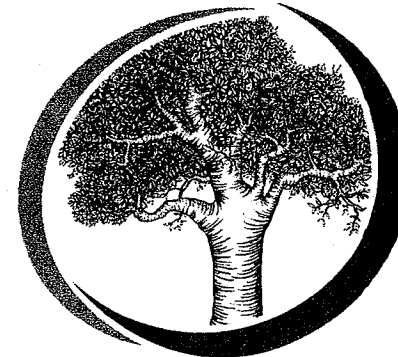
**Annual Meeting
Thursday, March 10, 2022**

Mission Statement

Oakes Enhancement Inc. shall create an environment that stimulates commercial, industrial, and residential growth and development while enhancing the quality of life in the greater Oakes, ND trade area.

Vision Statement

To become the economic and cultural hub for Southeast North Dakota.



Officers, Directors and Employees

Matt Hill - President	John Zetocha - Treasurer
Gary Schnell - Director	Rebecca Thompson - Director
Jeff Forward - Director	Alison Peterson - Director
Jessica Quandt - Director	

Audrey O'Brien - Secretary
Pamela Waldner - Gaming Manager
Lacey Roberts - Gaming Assistant
Nathan O'Brien - Mayor of Oakes
Zasha Johnson - City Auditor, Advisory
Growing Small Towns - Economic Development Director

**OAKES ENHANCEMENT, INC.
STATEMENT OF ASSETS, LIABILITIES AND NET ASSETS
DECEMBER 31, 2021**

ASSETS

Cash and Investments		
OEI general checking	\$ 149,206	
Gaming charitable trust checking	102,377	
Gaming general expense checking	<u>73,111</u>	
Total checking accounts		\$ 324,694
Savings accounts		74,357
Certificates of deposit (Pledged CD \$56,801)		<u>282,367</u>
Total cash		681,418
Employee retention credit receivable		1,016
Notes Receivable		
(Prairie Printing, Tiny Tornados)		105,125
Property and Equipment		
City Hall building	126,781	
Gaming equipment	16,528	
Land – OFD	15,718	
Gym equipment - leased	9,119	
Office equipment	1,010	
Less accumulated depreciation	<u>(14,147)</u>	
Net property and equipment		<u>155,009</u>
TOTAL ASSETS		\$ <u>942,568</u>

LIABILITIES AND NET ASSETS

Liabilities		
Accrued payroll and gaming taxes payable	\$ 7,380	
Contingent liability – pledged note receivable	56,801	
Contingent Pace loan buydown liabilities:		
General Irrigation - exp 2022 (2021 amount paid \$3,383)	1,401	
Great Frontier Meats – exp 2025 (2021 amount paid \$1,500)	1,443	
Gabrielle’s Better Half – exp 2033 (2021 amount paid \$3,000)	2,819	
Shadow Lanes – exp 2038 (2021 amount paid \$5,000)	<u>8,775</u>	
Total contingent Pace loan buydown liabilities		<u>14,438</u>
Total liabilities		78,619
Net Assets		<u>863,949</u>
TOTAL LIABILITIES AND NET ASSETS		\$ <u>942,568</u>

**OAKES ENHANCEMENT, INC.
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN NET ASSETS
YEAR ENDED DECEMBER 31, 2021**

REVENUES

Sales tax revenue	\$ 134,931
Gaming income (net of expenses) – note 1	97,756
Interest income	5,571
Project income – city hall income	4,050
Project income – industrial park rental income	<u>1,950</u>
Total Revenues	\$ 244,258

EXPENDITURES

Gaming contributions from Charitable Trust account – note 2	\$ 73,999
Project Expenses	
Oakes Truck & Trailer – expansion	\$ 20,362
Chris Schmit – grant	15,000
Growing Small Towns – BUMP	10,000
Tornado Stop – BUMP	5,000
Silver Coin Laundry – grant	5,000
City Hall building – utilities & real estate tax	4,398
Oakes Housing Authority – support	2,236
Railroad land – OFD – real estate tax	671
Industrial Park – real estate tax & legal	<u>591</u>
Total Project Expenses	\$ 63,258
Economic development director contract - Growing Small Towns	25,000
Professional fees	2,700
Dues and subscriptions	1,885
Advertising, tourism, and website maintenance	1,200
Insurance	1,032
Meeting expenses	413
Office expenses	114
Depreciation of office equipment	<u>101</u>
Total Expenditures	(169,702)
Excess Revenues Over Expenditures	74,556
Net Assets – January 1, 2021	<u>789,393</u>
Net Assets – December 31, 2021	<u>863,949</u>

**OAKES ENHANCEMENT, INC.
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2022**

Note 1 – Gaming Income (Net of Expenses)

Gaming income	\$ 261,181
Supplies	(86,723)
Gaming and wagering tax	(26,822)
Wages	(26,126)
Rent	(9,750)
Payroll taxes	(2,177)
Insurance	(1,316)
Professional fees	(1,275)
Depreciation – gaming equipment	(1,041)
Licenses	(180)
Net gaming income	<u>\$ 105,771</u>

Note 2 – Gaming Charitable Contributions

Oakes Fire Department – fire hall	\$ 50,000
Oakes Park Board – swimming pool	6,090
Tornado Watch – support	5,000
Oakes Community Foundation – community projects	5,000
Oakes Area Chamber of Commerce – banners & flowers	4,156
Southeast Region Career & Technology – ag program	3,000
Southeast Region Career & Technology – HOSA students	2,100
Oakes Public School – Humanities class scholarships	2,000
Southeast Region Career & Technology – DECA students	1,800
Oakes Area Chamber of Commerce – advertising/tourism	1,750
Boy Scout Troop 147 – Eagle scout project	1,200
American Legion – fireworks	1,000
Southeast Region Career & Technology – FCCLA students	600
Bear Creek Roughriders – rodeo sponsor	500
Dickey County Fair – support	500
Oakes Public School – sporting events sponsorship	500
Family of Pamela Waldner – memorial	200
Friends of Fine Arts and Academics – school programs	100
Dickey County Relay for Life – support	100
National Child Safety Council – education	75
Total gaming charitable contributions	<u>\$ 85,671</u>

OAKES ENHANCEMENT, INC.

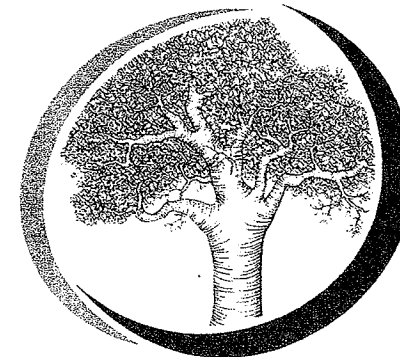
**Annual Meeting
Thursday, March 9, 2023**

Mission Statement

Oakes Enhancement Inc. shall create an environment that stimulates commercial, industrial, and residential growth and development while enhancing the quality of life in the greater Oakes, ND trade area.

Vision Statement

To become the economic and cultural hub for Southeast North Dakota.



Officers, Directors and Employees

Matt Hill – President	Rebecca Thompson – Vice President
John Zetocha – Treasurer	Jeff Forward – Director
Gary Schnell – Director	Alison Peterson – Director
Cindy Bagley – Director	Anthony Bruhn – Director

Audrey O'Brien – Secretary
 Carol Oster – Gaming Manager
 Lori Hoffman – Gaming Assistant
 Nathan O'Brien – Mayor of Oakes
 Jeff Hoff – Otter Tail Power, Advisory
 Zasha Johnson – City Auditor, Advisory
 Growing Small Towns – Economic Development Director

OAKES ENHANCEMENT, INC.
STATEMENT OF ASSETS, LIABILITIES AND NET ASSETS
DECEMBER 31, 2022

ASSETS

Cash and Investments	
OEI general checking	\$ 173,073
Gaming charitable trust checking	106,368
Gaming general expense checking	<u>92,560</u>
Total checking accounts	\$ 372,001
Savings accounts	74,922
Certificates of deposit (Pledged CDs \$74,562)	<u>284,408</u>
Total cash and investments	731,331
Notes Receivable	
(Prairie Printing, Tiny Tornadoes)	100,325
Property and Equipment	
Investment property	
City Hall building	126,781
Lot – OFD	15,718
Gym equipment - leased	<u>9,119</u>
Total investment property	<u>151,618</u>
Gaming equipment	16,528
Office equipment	1,010
Less accumulated depreciation	<u>(15,196)</u>
Net depreciable assets	<u>2,342</u>
Net property and equipment	<u>153,960</u>
TOTAL ASSETS	\$ <u>985,616</u>

LIABILITIES AND NET ASSETS

Liabilities	
Accrued payroll and gaming taxes payable	\$ 8,473
Contingent liability – pledged notes receivable	74,562
Pledged contributions – Oakes Fire Department	75,000
Contingent Pace loan buydown liabilities:	
Shadow Lanes – exp 2038 (2022 amount paid \$0)	8,775
CS Three Corp (Inv) – exp 2026 (2022 amount paid \$6,478)	17,110
HomeTown Collective – exp 2028 (2022 amount paid \$4,650)	25,146
Harris Machine – exp 2028 (2022 amount paid \$9,486)	28,201
CS Three Corp (RE) – exp 2026 (2022 amount paid \$8,551)	<u>32,625</u>
Total contingent Pace loan buydown liabilities	<u>111,857</u>
Total liabilities	269,892
Net Assets	<u>715,724</u>
TOTAL LIABILITIES AND NET ASSETS	\$ <u>985,616</u>

OAKES ENHANCEMENT, INC.
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN NET ASSETS
YEAR ENDED DECEMBER 31, 2022

REVENUES

Sales tax revenue	\$ 123,492
Gaming income (net of expenses) – note 1	105,771
Project income – City Hall rental income	6,150
BND Pace refunds – Gabrielle's Better Half and Great Frontier Meats	3,144
Interest income	2,292
Project income – Industrial Park rental income	<u>2,175</u>
Total Revenues	\$ 243,024

EXPENDITURES

Gaming contributions from Charitable Trust account – note 2	\$ 85,671
Project Expenses	
Droptine Lodge – BUMP	\$ 10,000
AHR Construction – grant	10,000
Sisters Kitchen - grant	10,000
The Butcher Shop - grant	10,000
City Hall building – utilities & real estate tax	4,971
KDDR – BUMP	3,092
Dethlefsen Chiropractic – BUMP	2,755
Industrial Park – real estate tax	429
Lot – OFD – real estate tax	346
Harris Machine – legal	<u>150</u>
Total Project Expenses	\$ 51,743

Economic development director contract - Growing Small Towns	25,297
Professional fees	2,691
Insurance	2,065
Dues and subscriptions	1,550
Advertising, tourism, and website maintenance	1,200
Meeting expenses	209
Office expenses	70
Depreciation of office equipment	<u>8</u>
Total Expenditures	(170,504)
Excess Revenues Over Expenditures	72,520
Net Assets – January 1, 2022	<u>643,204</u>
Net Assets – December 31, 2022	<u>\$ 715,724</u>

**OAKES ENHANCEMENT, INC.
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2023**

Note 1 – Gaming Income (Net of Expenses)

Gaming income	\$ 283,064
Supplies	(97,338)
Wages	(19,401)
Rent	(8,400)
Gaming and wagering tax	(6,408)
Insurance	(2,662)
Payroll taxes	(1,579)
Depreciation – gaming equipment	(347)
Professional fees	(228)
Licenses	<u>(150)</u>
Net gaming income	\$ <u>146,551</u>

Note 2 – Gaming Charitable Contributions

Oakes Fire Department – fire hall	\$ 50,000
Growing Small Towns – relocation program	12,500
Oakes Park Board – swimming pool	6,500
Oakes Archery Club – youth events	5,500
Oakes Area Community Foundation – community projects	5,000
Tiny Tornadoes – building repair	3,025
Oakes Area Chamber of Commerce – pocket park	2,500
Oakes Community Hospital Foundation – casino night	2,500
Southeast Region Career & Technology – HOSA students	2,400
Snobusters – youth community event	2,000
Southeast Region Career & Technology – FCCLA students	1,800
Oakes Public School – dual credit courses	1,100
American Legion – fireworks	1,000
Oakes Area Chamber of Commerce – flower baskets	1,000
Oakes Public School – scholarship dual credit	900
Oakes Public School – sporting events sponsorship	750
City of Oakes – water assistance program	696
Bear Creek Roughriders – rodeo sponsor	500
Dickey County Fair – support	500
Friends of Fine Arts and Academics – school programs	100
National Child Safety Council – education	<u>75</u>
Total gaming charitable contributions	\$ <u>100,346</u>

OAKES ENHANCEMENT, INC.

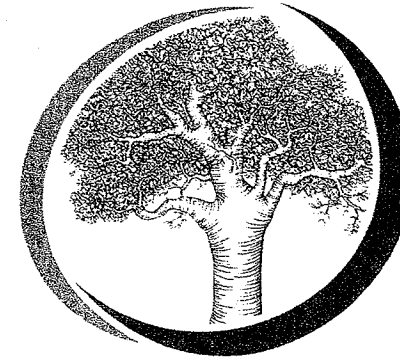
**Annual Meeting
Thursday, March 14, 2024**

Mission Statement

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Vision Statement

To become the economic and cultural hub for Southeast North Dakota.



Officers, Directors and Employees

Jeff Forward – President	Cindy Bagley – Vice President
John Zetocha – Treasurer	Matt Hill – Director
Gary Schnell – Director	Alison Peterson – Director
Emily Ptacek – Director	Dustin Maier – Director

Audrey O'Brien – Secretary
Carol Oster – Gaming Manager
Lori Hoffman – Gaming Assistant
Nathan O'Brien – Mayor of Oakes
Zasha Johnson – City Auditor, Advisory
Growing Small Towns – Economic Development Director

OAKES ENHANCEMENT, INC.
STATEMENT OF ASSETS, LIABILITIES AND NET ASSETS
DECEMBER 31, 2023

ASSETS

Cash and Investments	
OEI general checking	\$ 237,545
Gaming general expense checking	132,523
Gaming charitable trust checking	<u>115,022</u>
Total checking accounts	\$ 485,090
Savings accounts	5,988
Certificates of deposit (Pledged CDs \$47,744)	<u>393,590</u>
Total cash and investments	884,668
Note Receivable (Tiny Tornadoes)	96,404
Property and Equipment	
Investment property	
City Hall building	126,781
Lot - OFD	<u>15,718</u>
Total investment property	<u>142,499</u>
Gaming equipment	3,583
Office equipment	1,010
Less accumulated depreciation	<u>(4,593)</u>
Net depreciable assets	-
Net property and equipment	<u>142,499</u>
TOTAL ASSETS	<u>\$ 1,123,571</u>

LIABILITIES AND NET ASSETS

Liabilities	
Accrued payroll and gaming taxes payable	\$ 5,271
Contingent liability – pledged notes receivable	47,744
Pledged contributions – Oakes Fire Department	25,000
Contingent Pace loan buydown liabilities:	
Shadow Lanes – exp 2038 (2023 amount paid \$5,000)	3,775
Dakota Rose Properties – exp 2032 (2023 amount paid \$668)	5,013
CS Three Corp (Inv) – exp 2026 (2023 amount paid \$5,668)	11,442
Harris Machine – exp 2028 (2023 amount paid \$8,253)	19,948
BH Estates LLC – exp 2042 (2023 amount paid \$1,733)	20,093
HomeTown Collective – exp 2028 (2023 amount paid \$4,545)	20,601
CS Three Corp (RE) – exp 2026 (2023 amount paid \$8,424)	24,201
Be Thou My Vision – exp 2042 (2023 amount paid \$3,142)	<u>37,061</u>
Total contingent Pace loan buydown liabilities	<u>142,134</u>
Total liabilities	220,149
Net Assets	<u>903,422</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 1,123,571</u>

OAKES ENHANCEMENT, INC.
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN NET ASSETS
YEAR ENDED DECEMBER 31, 2023

REVENUES

Gaming income (net of expenses) – note 1	\$ 146,551
Sales tax revenue	146,373
Project income – City Hall rental income	5,400
Interest income	4,015
Project income – Industrial Park rental income	<u>2,175</u>
Total Revenues	\$ 304,514

EXPENDITURES

Gaming contributions from Charitable Trust account – note 2	\$ 100,346
Project Expenses	
Hometown Housing – housing market survey	\$ 6,000
City Hall building – utilities & real estate tax	5,058
Feel Good Foods – BUMP	5,000
Angry Beaver Lodge - BUMP	5,000
502 Flair - BUMP	5,000
Corner C Store - BUMP	5,000
The Bakery Shoppe - BUMP	5,000
The Edge – BUMP	3,250
Interest Buy-Downs – legal	1,150
Lot – OFD – real estate tax	636
Cofell Duct Cleaning – grant	500
Industrial Park – real estate tax	<u>402</u>
Total Project Expenses	41,996
Economic development director contract - Growing Small Towns	30,000
Professional fees	4,097
Insurance	3,529
Advertising, tourism, and website maintenance	1,200
Meeting expenses	569
Dues and subscriptions	350
Office expenses	<u>74</u>
Total Expenditures	(182,161)

OTHER REVENUES

Gain (Loss) on Sale of Assets	
Industrial Park land – Ottertail Power Company	\$ 62,849
Gaming pull tab dispensing devices	2,505
Gym equipment	<u>(9,116)</u>
Total Other Revenues	<u>56,238</u>
Excess Revenues Over Expenditures	178,591
Net Assets – January 1, 2023	<u>724,831</u>
Net Assets – December 31, 2023	<u>\$ 903,422</u>